# **BHP**



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### Forward-looking statements

This presentation contains forward-looking statements, including statements regarding: trends in commodity prices and currency exchange rates; demand for commodities; production forecasts; plans, strategies and objectives of management; closure or divestment of certain assets, operations or facilities (including associated costs); anticipated production or construction commencement dates; capital costs and scheduling; operating costs and shortages of materials and skilled employees; anticipated productive lives of projects, mines and facilities; provisions and contingent liabilities: and tax and regulatory developments.

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For example, our future revenues from our assets, projects or mines described in this release will be based, in part, upon the market price of the minerals, metals or petroleum produced, which may vary significantly from current levels. These variations, if materially adverse, may affect the timing or the feasibility of the development of a particular project, the expansion of certain facilities or mines, or the continuation of existing assets.

Other factors that may affect the actual construction or production commencement dates, costs or production output and anticipated lives of assets, mines or facilities include our ability to profitably produce and transport the minerals, petroleum and/or metals extracted to applicable markets; the impact of foreign currency exchange rates on the market prices of the minerals, petroleum or metals we produce; activities of government authorities in the countries where we sell our products and in the countries where we are exploring or developing projects, facilities or mines, including increases in taxes; changes in environmental and other regulations; the duration and severity of the COVID-19 pandemic and its impact on our business; political uncertainty; labour unrest; and other factors identified in the risk factors discussed in BHP's filings with the U.S. Securities and Exchange Commission (the 'SEC') (including in Annual Reports on Form 20-F) which are available on the SEC's website at www.sec.gov.

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In this presentation, the terms 'BHP', the 'Company', the 'Group', 'our business', 'organization', 'Group', 'we', 'us' and 'our' refer to BHP Group Limited, BHP Group Plc and, except where the context otherwise requires, their respective subsidiaries set out in note 13 'Related undertaking of the Group' in section 5.2 of BHP's Annual Report on Form 20-F. Those terms do not included non-operated assets. Notwithstanding that this presentation may include production, financial and other information from non-operated assets, non-operated assets are not included in the Group and, as a result, statements regarding our operations, assets and values apply only to our operated assets unless otherwise stated. Our non-operated assets include Antamina, Cerrejón, Samarco, Atlantis, Mad Dog, Bass Strait and North West Shelf.



# Our maritime transport makes up 3% of the world's seaborne trade

To bring people and resources together through our optimised Maritime supply chain to deliver the **safest**, **most sustainable maritime coverage at the lowest cost** transporting over 300 million tonnes of cargoes each year.

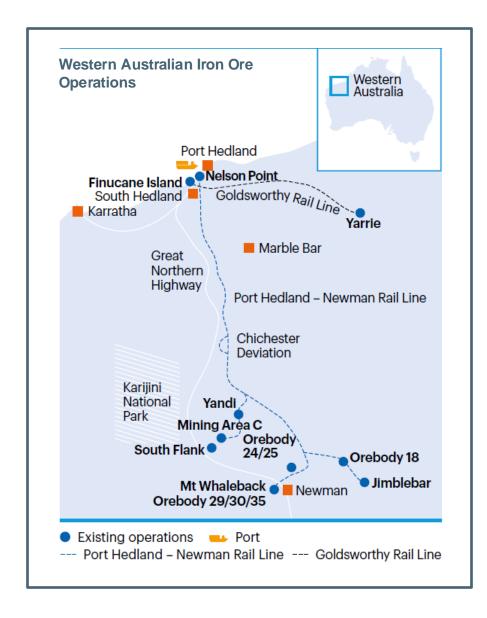
Delivering future-facing commodities from our assets, and equipment from our suppliers to our assets:

- 290+ million tonnes of Iron Ore
- 38+ million tonnes of Steelmaking Coal
- 2+ million tonnes of Copper
- Whilst managing some of BHP's biggest material risks (e.g. channel blockage, fatality, reputational and environmental).





# BHP Western Australia Iron Ore (WAIO)



# **BHP Western Australian Iron Ore Operations**



Four processing hubs and five mines connected in the Pilbara region of Western Australia



Ore is crushed, beneficiated (where necessary) and blended at each processing hub to create high-grade lump and fines products

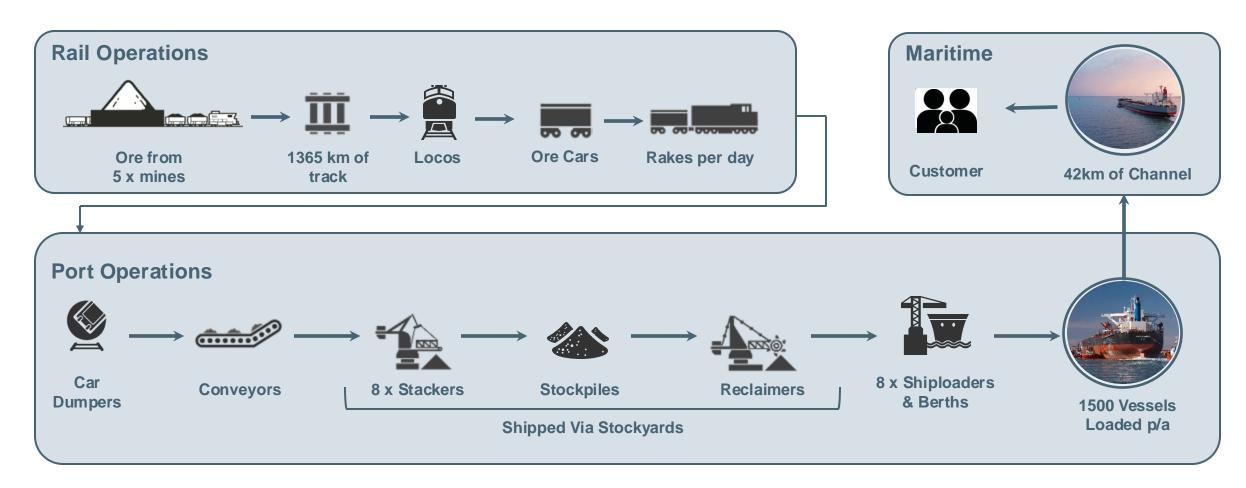


Iron ore products are then transported along more than 400km kilometres of rail via the Port Hedland–Newman rail line to Port Hedland for export to overseas markets



# Mine to Customer – An interconnected System

Port Hedland is the largest iron ore loading port in the world and effective **management of channel risk** is one of our **key priorities for the business**.





# **Vessel Safety is an important focus for Our Business**

Vessel Selection and Marine Vetting are the two dual primary controls to prevent Vessel Incidents and minimise our business risks.

Operational risks	<ul> <li>Channel blockage</li> <li>Mooring failures</li> <li>Equipment and machinery failures</li> </ul>
Commercial risks	<ul> <li>Production impact</li> <li>Delayed cargo delivery</li> </ul>
Reputation risks	<ul> <li>Pollution</li> <li>Human rights violations</li> <li>Adverse regulatory actions against vessel or vessel owners</li> </ul>



# Vessel Safety is at the heart of our Performance Culture

### **Marine Vetting components**

- We assess 18 components to determine the suitability of a vessel prior to acceptance.
- The vetting components connect to a workflow of rules to determine the likelihood of an incident occurring.
- The workflow within each vetting component is adjusted to account for emerging threats and to learn from previous incidents and avoid a reoccurrence.

## **Working Partnerships**

- Vessel Owners and Vessel Managers
- Rightship

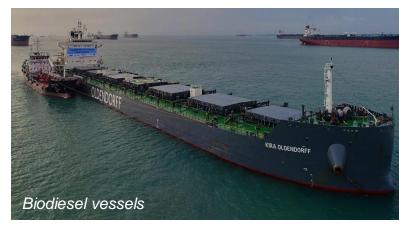




# Contributing to the industry in reducing Greenhouse Gas Emissions in both short and long term

### Today: Emissions abatement, here and now







### Towards the future: partnering with the ecosystem to embed low/zero-emission shipping





- Together with the maritime ecosystem, embark on development and adoption of lower/zero-emission vessels and value chains e.g. Ammonia
- Explore, align and collaborate with our strategic partners to decarbonise shipping through data led onboard innovations and chartering choices



# **Promoting Seafarers Welfare through Partnerships**

# Mission to Seafarers - Port Hedland and Singapore















BHP is preparing for a shipping future that is optimised, incident-free and net zero emissions.

Having the right Foundations, Partners, Capabilities and Culture is how we are preparing for the future.



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